

24-11-2025 - Director Profile – T. N. Ramanathan, IAS (Retd.)

T. N. Ramanathan, IAS (Retd.) is a seasoned public administrator with over three decades of senior leadership experience in governance, infrastructure development, policy formulation, and institutional reform across **the various sectors under** Government of Tamil Nadu. Known for his strategic thinking, precision in legal and administrative drafting, and strong execution capabilities, he has consistently delivered high-impact outcomes in complex and sensitive assignments.

Throughout his career, he played pivotal roles in **regulatory re-engineering** infrastructure expansion, public welfare reforms and organizational restructuring. His policy contribution **leading to** the excise **duty**-based classification of IMFL products continues **to remain valid even today**. As GM of TASMAC, his exceptional legal drafting enabled the corporation to successfully defend **and win** a ₹5-crore Income Tax appeal, earning recognition from legal experts.

As Commissioner **of Madurai Corporation**, he championed transformative civic and infrastructure initiatives, including the **long felt need of** Madurai Ring Road (World Bank-assisted), multiple flyovers, causeways and **organising resources** for major public infrastructure **such as** **completion of the construction of** Mattuthavani Integrated Bus Stand **and establishment** of the Agricultural Marketing Complex **at Mattuthavani** . As Collector of Thanjavur his flood-relief framework in Thanjavur District—ensuring **equitable flood relief** and **land** revenue adjustments for **law-abiding** farmers—was widely appreciated for **its** equity and **setting an innovative precedent**.

He introduced several systemic reforms such as computerized TNPSC examination monitoring, **de-duplication of applications**, a transparent coded tender system for the Sago Cooperative sector, and the comprehensive VAO manpower **planning** that enabled **the state to sustain annual recruitment of VAOs for years to come**.

His contributions during the 2004 Tsunami included designing the Government–NGO MoU model and preparing a robust relief memorandum, reflecting strategic crisis management and collaborative governance.

As Commissioner of Indian Medicine & Homeopathy, he led the Government initiative that mainstreamed Nilavembu Kudineer, Malaivembu, and papaya leaf extracts in **the Government** hospitals for Dengue control, winning widespread stakeholder appreciation.

As a self-made professional, he rose from **a** humble beginning to become a topper in B.Com, TNPSC Group-I **competitive examination**, B.L., and MBA programs, demonstrating discipline, academic excellence, and **a commitment for** lifelong learning.

With deep experience in administration, legal drafting, public policy, and institutional management, T. N. Ramanathan brings strategic insight, ethical leadership, and proven governance capabilities to any organization he serves as Director.